WHY INVEST IN MOROCCO?





YOUR WORLD CLASS HUB FOR SUSTAINABLE INVESTMENT AND TRADE

Stable Environment

World Class Infrastructures and Ecosystems

Swift Access to a 2,5 bn Consumer Market

Young, Diverse and Motivated Human Capital

Leader in Energy Transition

Execution Driven

A Stable Environment

A stable political, economic, and social environment driven by the commitment to build an open, diverse and equitable society

- Stability rooted in history and in continuous reforms in favor of a more egalitarian and democratic society
- Sizeable investments in the service of sustainable and inclusive development: Education, Health Transportation and Renewable Energies Infrastructures
- Solid macro economic fundamentals : Inflation < 2% from 2009 to 2021
- Long time commitment to trade openess and foreign investment : 50 non double taxation agreements, no restrictions on capital and profit repatriation for non-residents



A World Class Hub

Infrastructures built to the highest international standards



TANGIER MED PORT, # 1 TRANSSHIPMENT PLATFORM IN THE MEDITERRANEAN AND AFRICA

#19
19th of 500 containers port

9M containers annual capacity

#4
4th of 328
port efficiency



A World Class Hub

Innovative ecosystems in cutting-edge sectors



#1 passenger cars producer in Africa 2 global manufacturers, 250 tier 1 and 2 subcontractors, integration in the EV value chain

#1 industrial aerospace hub in Africa,

manufacturing parts and sub assemblies for aircrafts and engines for OEMs including Airbus

and Boeing

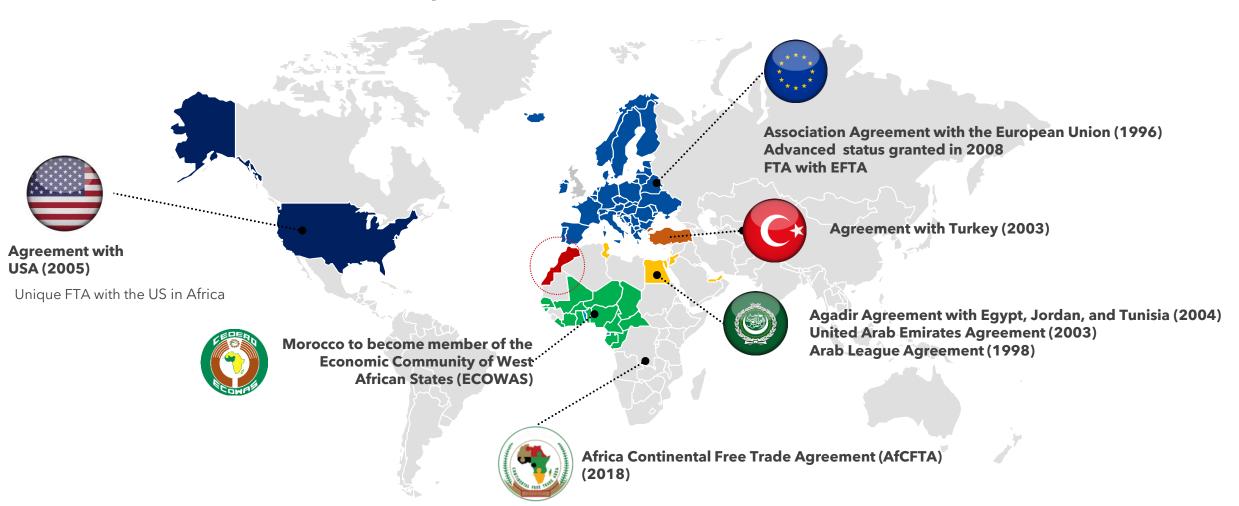
#2 pharmaceutical producer in Africa, classified European Zone by World Health Organization



Leading BPO platform, with growing design and engineering capabilities

Swift Access To A 2,5 billion consumer market

Free Trade Agreements with nearly 50 countries offering duty-free access to a market of 2,5 billion consumers



Source: Institutional websites

Swift Access to a 2.5-billion consumer market

Tanger Med multimodal complex ensuring optimal connectivity to international ports and to European road corridors

Connections by sea With +70 countries

184

connections

10 days

to the US



20 days

3 days to Rotterdam

Connections by sea + road With Europe



700 K

700 K trucks annual capacity

< 24h

to Spain (road)

< 48h

to France (road)

< 72h

to Germany (road)

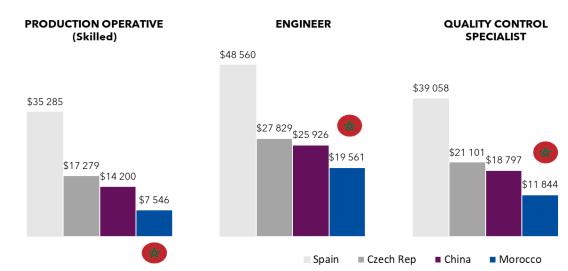
Young Diverse and Motivated Human Capital A young, skilled, committed, enthusiastic and competitive talent pool

Median age: 29 (US: 38.5, EU: 44) 180 K university graduates per year - 50% 9 K engineering graduates per year -> 55 K technicians / year 42% women engineers 44% english proficiency among 15-25 aged population

The can-do attitude, the education, the willingness and the enthusiasm of Moroccans will mean that Morocco continues to grow significantly

Gideon Jewel, President, Global Just-in-Time Operations, Lear Corporation

Competitive Labor Costs(Annual Total Compensation Costs)



Source: fDi Intelligence, Avril 2022, 1,07 USD = 1 €

Leader In Energy Transition

Competitive renewable energies to support the decarbonization of

industries

production capacity from renewable sources in 2022

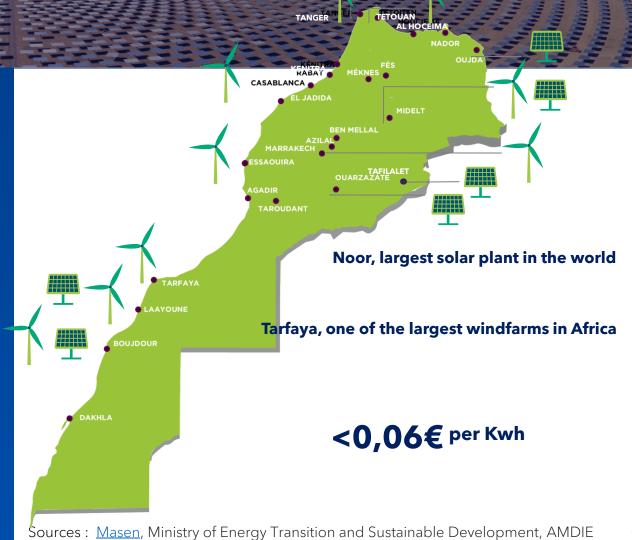
52% forecast target for 2030

4100 MW of renewable capacity in 2022

700 MW developped By Private Players and several own power generation projects

20 GW estimated technical solar potential

9 5 GW estimated technical wind potential



Execution Driven Investment friendly environment

Special Economic Zones to facilitate installation and operations

- One-stop shop and accelerated procedure : 2 weeks for a building permit
- 5 years corporate tax exemption (followed by 20%)
- Commercial operations in the investor's currency of choice
- Exemption from VAT and customs duties
- Dedicated training institutes and recruitment support

A New Investment Charter (2022)

- Incentives of up to 30% CAPEX for projects exceeding \$5m in investment or creating more than 150 jobs
- A tailor-made government support package for strategic projects with capital expenditures above \$200 m, aligned with Morocco's priorities.

Execution Driven Fast project delivery

Stellantis Ecosystem signed in 2015, operational with 60+ international companies in 2019 at the Atlantic Free Zone in Kenitra



First block of a Regional Bio Tech Hub, 20K+ m2 greenfield aseptic fill and finish facility built within 12 months







YOUR WORLD CLASS HUB FOR SUSTAINABLE INVESTMENT AND TRADE

Stable Environment

World Class Infrastructures and Ecosystems

Swift Access to a 2,5 bn consumer market

Young, Diverse and Ambitious Human Capital

Leader in Energy Transition

Predictable and Execution Driven

